From The President & CEO

Our region’s healthcare industry continues to undergo many changes, leading some community hospitals to pursue acquisitions, consolidations or mergers to stay viable. Recently, Westchester Medical Center announced a joint venture with Bon Secours Charity Health System, the parent company of the Bon Secours Community Hospital in Port Jervis, St. Anthony’s Community Hospital in Warwick and Good Samaritan Regional Medical Center in Suffern. Months prior, Westchester Medical Center took over the bankrupt St. Francis Hospital in Poughkeepsie. Other mergers and affiliations include the New York-Presbyterian takeover of Lawrence Hospital Center and Hudson Valley Hospital Center, North Shore-LIJ Health System’s takeover of Phelps Memorial Hospital and Northern Westchester Hospital and Montefiore Medical Center’s affiliation with White Plains Hospital, Nyack Hospital and Sound Shore Medical Center. There are rumors of other mergers and affiliations in the works. When our industry experiences these types of changes it’s natural to ask, “What is the purpose and why aren’t we merging with another system?”

The most common reason hospitals merge is because they are strapped for cash or are not confident that they have enough market share to survive, long term. Fortunately, we are a financially strong organization with over 100 days cash on hand. This is a record high for Orange Regional and is a key indicator of our financial strength. We are also geographically well-positioned with 43% market share. This is a significant percentage and a key indicator of how well we are doing in relation to our competition.

In the last few years, we have taken huge steps required to streamline and strengthen our organization. We merged three hospitals, Arden Hill Hospital, Horton Medical Center and Catskill Regional Medical Center into the Greater Hudson Valley Health System (GHVHS). We share one electronic health record system with Epic. We have one GHVHS Board of Directors and one GHVHS Executive Team.

The healthcare industry is going through major challenges. We have made solid, strategic decisions to date and we continue to be open to making further decisions that best serve the future of our organization and the communities we serve. Therefore, at this time, there is no immediate or compelling reason for us to formally merge with another healthcare system. We will remain an independent organization for the foreseeable future.

Our ability to remain independent is due to the fantastic work of our physicians, employees, volunteers and Board members. It is everyone’s collective work that empowers us to remain strong as an organization and focused on our mission, vision and values. Thank you for all you do!

Sincerely,

Scott Batulis, President & CEO

Annual Education Reminder

The Organization Development & Learning Department has kicked off annual education for the Greater Hudson Valley Health System. Annual education must be completed by December 31, 2015. For more information, contact Manager of Organizational Development and Learning, Naomi Lippin, at 333-0228 or nlippin@ormc.org.
SIM Man 3G

Orange Regional’s clinical staff performed mock medical emergency treatment on the SimMan 3G human patient simulator during a full day training course provided at the Medical Center on August 20.

According to Dr. Murali Krisha, ORMG Pulmonary and Critical Care Attending Physician, the simulator will be used for dedicated Code Blue and Rapid Response Team training.

Shaping The Road To OUR Future

On June 25, our medical groups joined together for a team building dinner at West Hills Country Club. It was a great opportunity for staff members to network and socialize with peers from both CRMG and ORMG. Getting to know each other is essential to forming a well-functioning Medical Practice. Future social and team building outings are planned! The next one is at Bernie’s on September 24. Below are scenes from the event!
Tammie Jollie, BSN, RN, has been appointed to the position of Centralized Telemetry Manager, Critical Care Division. Tammy joined Orange Regional in 1993 as a Certified Nursing Assistant, became a Licensed Practice Nurse in 1997 and then a Registered Nurse in 2010. Her most recent position was Registered Nurse for the Progressive Care Unit. Tammy is certified in Critical Care and Telemetry Nursing. She received her Bachelor of Science degree in Nursing from Chamberlain College of Nursing, where she is currently pursuing a Master of Science degree in Nursing. Tammy can be reached at 741-2617 or tjollie@ormc.org.

Congratulations

Gene Bernieri, Greater Hudson Valley Health System Administrator of Diagnostic Imaging, received Fellow status from the Association for Medical Imaging Management. As a Fellow, Gene had to meet very rigorous standards of credentials, performance, support and service over several years. Well done Gene!

Toni Bolduc, Emergency Department Registered Nurse, was the recent recipient of two prestigious awards. Emergency Medical Services honored her with the Orange County Emergency Medical Services Registered Professional Nurse of Excellence Award for her contributions to the Emergency Medical Services community as a NYS Registered Professional Nurse. The award honored Toni’s dedication, responsibility, professional behavior, ingenuity, special skill and insight in the pre-hospital environment.

Toni was also honored with the Hudson Valley Regional Emergency Services Council’s Nurse of Excellence Award for her dedication, responsibility, ingenuity, skill and insight demonstrated within the Emergency Medical Services community. Way to go Toni!
Grateful Patient Program

Through the Grateful Patient Program, Orange Regional’s patients and their families have the opportunity to recognize employees, physicians and volunteers who provide exceptional care and kindness. The following employees and physicians were recently recognized:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department/Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kelly Beverson</td>
<td>3 South</td>
</tr>
<tr>
<td>Melissa Cancel</td>
<td>3 North</td>
</tr>
<tr>
<td>Dina Cowit</td>
<td>Breast Center</td>
</tr>
<tr>
<td>Gisselle Garcia</td>
<td>2 South</td>
</tr>
<tr>
<td>Jean Kania</td>
<td>2 South</td>
</tr>
<tr>
<td>Diane Pierce</td>
<td>Respiratory</td>
</tr>
<tr>
<td>Geraldine Sylvester</td>
<td>Breast Center</td>
</tr>
<tr>
<td>Geraldine Tam</td>
<td>2 South</td>
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</tbody>
</table>

Physicians

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Dominic Aro</td>
<td>Gynecology</td>
</tr>
<tr>
<td>Dr. John Carey</td>
<td>Family Medicine</td>
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</tbody>
</table>

We’re Letting GiveGab Lend A Hand

Here is your last chance to be part of the Lend A Hand For Kids Campaign. The $2.1 million campaign has provided funding for the addition of our very successful Pediatric Emergency Room along with a vital Child Life Program. The Pediatric ED has seen over 24,000 patients and the Child Life program has provided comfort to nearly 2,000 sick kids. These are kids and families that would have had to travel outside the area for care and treatment.

The campaign is just $50,000 short of its goal. Please consider donating. With each dollar raised, an anonymous donor will equally match the gift.

To finish off this effort, the Foundation has partnered with GiveGab, a nonprofit giving platform and powerful “crowd giving” program. A low or no cost effort for the Foundation, the GiveGab program encourages online gifts at various levels anyone can afford.

If you would like to participate, call the Foundation office at 333-2333 or send an email to us at foundation@ormc.org. You may also receive an invite to participate via email from a friend. We hope you will donate.

Gifts to Orange Regional’s Century Club have funded vital patient and community programs. Your gifts have provided funding to enhance our patients’ experience with initiatives such as our:

- **Nursing Magnet Program** which is a nationally recognized standard of nursing excellence. The 21st Century Club supported this pursuit by funding the application process.

- **Child Passenger Safety Program** which hosts monthly car seat inspection stations for the safety of our tiniest community members, serving numerous families in our community. Hospital staff members are trained and certified as safety technicians. Technicians are also accessible for car seat checks to families of newborns upon leaving the Rowley Family Birthing Center. 21st Century Club supports new car seats free of charge to families whose car seats do not meet the national safety standards and/or who cannot afford to purchase a new car seat.

- **Nurses Improving Care of Hospitalized Elders (NICHE) Program**, a program that was implemented with a focus on improving the physical and cognitive function of patients over 65 years old using specialized care and management.

Please consider being a member of our Century Club. Donor benefits include discounts, invitations to special events and an annual recognition. For membership information, please visit ormc.org/foundation or call the Foundation office at x2333.
Coming Up Daisies

Congratulations to Mary Petak, RN, 3 North, a recent recipient of the DAISY Award for Extraordinary Nurses! DAISY Award honorees personify Orange Regional Medical Center’s remarkable patient experience. These nurses consistently demonstrate excellence through their clinical expertise and extraordinary compassionate care. They are recognized as outstanding role models in our nursing community. Patients, visitors, nurses, physicians and employees may nominate a deserving nurse by completing a nomination form. Thank you Mary for being such a great example. To nominate a nurse, visit www.ormcnewhospital.org/daisyaward/it.

Centralized Telemetry Program Goes Live On 5 West

In July, the Centralized Telemetry Program went live on 5 West. This phase of the program has added four telemetry pediatric beds. The Centralized Telemetry Monitoring Program provides remote cardiac monitoring to a total of 94 beds. Thank you to the 5 West Nursing Staff and Nursing Leadership, the support of the Central Monitoring Team, Biomedical Engineering, IT, Patient Flow, Nursing Supervision, Children’s Emergency Department and the Emergency Department for working together in getting this vital service up and running for our patients.

Check us out in Coping Magazine in celebration of National Cancer Survivor’s Day. Marketing’s Dominique Mohansingh took a great photo that was chosen for this national publication. Visit http://copingmag.com/cwc/index.php/ncsd_gallery/ncsd_2015Special.

Follow us on Facebook at to see how nicely construction for the new Spagnoli Family Cancer Center and Medical Office Building is coming along!

IN THE NEWS
The BIG Latch On

On July 31, Orange Regional participated in the Global Big Latch On event to kick off National Breastfeeding Awareness Month in August. More than a dozen moms and babies participated as part of an international effort to raise awareness of the benefits of nursing a child. Orange Regional Registered Nurse, Kristin Walicki and Child Life Specialist, Michelle Ferguson, both participated in the Latch On event.

On August 6, and in celebration of World Breastfeeding Week, the Rowley Family Birthing Center Breast Feeding Committee held its yearly staff appreciation breakfast and participated in an educational webinar sponsored by the University of Albany School of Public Health.

New Moms Support Group Reunion

On July 29, Orange Regional held a New Moms Support Group Reunion. Moms and children were reunited with Mother/Baby staff as well as the New Moms Support Group facilitator, Deborah Vermilyea, Manager of Lactation Services at Orange Regional. There were plenty of refreshments, a big red chair for fun photos and Hudson the Dog provided entertainment for the kids. Thank you to all who participated and helped put this event together!

Orange Regional Auxiliary Vendor Sales

<table>
<thead>
<tr>
<th>Vendor</th>
<th>Date</th>
<th>Location</th>
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</thead>
<tbody>
<tr>
<td>Mary Kay</td>
<td>September 09</td>
<td>Conf. Center Lobby</td>
</tr>
<tr>
<td>Jazzy's Traveling Boutique</td>
<td>September 10</td>
<td>Conf. Center Lobby</td>
</tr>
<tr>
<td>Kid's Stuff</td>
<td>September 11</td>
<td>Conf. Center Lobby</td>
</tr>
<tr>
<td>Pampered Chef</td>
<td>September 15</td>
<td>Conf. Center Lobby</td>
</tr>
<tr>
<td>Pampered Chef</td>
<td>September 16</td>
<td>Pavilion - Crystal Cafe'</td>
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<tr>
<td>D &amp; D Designs</td>
<td>September 18</td>
<td>Conf. Center Lobby</td>
</tr>
<tr>
<td>Ruth's Desserts</td>
<td>September 22</td>
<td>Conf. Center Lobby</td>
</tr>
<tr>
<td>Clog Shop</td>
<td>September 24</td>
<td>Conf. Center Lobby</td>
</tr>
<tr>
<td>MnR Perfume</td>
<td>September 25</td>
<td>Conf. Center Lobby</td>
</tr>
<tr>
<td>Rodan + Fields gifts</td>
<td>September 28</td>
<td>Conf. Center Lobby</td>
</tr>
<tr>
<td>Applause gifts</td>
<td>September 29</td>
<td>Conf. Center Lobby</td>
</tr>
<tr>
<td>Robin's Nest gifts</td>
<td>September 30</td>
<td>Conf. Center Lobby</td>
</tr>
</tbody>
</table>
Wellness Wednesdays

Free cardiac risk assessments are being offered to employees and volunteers through the Healthy Heart Program in conjunction with Employee Health Wellness Wednesdays. Results are tabulated immediately after your assessment to determine your risk for heart disease.

This brief assessment includes:

• Review of your medical history
• Height, weight/waist measurements
• Small blood sample
• Cholesterol & glucose screening
• Blood pressure screening

• Upcoming dates: September 23, October 21, December 16
• 7:30 a.m. to noon
• Conference Room 7, Ground Floor, near Cafeteria

For additional Healthy Heart Program information, call 333-1509 and a member of the cardiology staff will assist.

Warrior Dash

On July 25, seven Orange Regional leaders took to Windham Mountain Resort in Windham, New York, to participate in the Warrior Dash. With over two million participants worldwide since 2009, the Warrior Dash is a 5K race with 12 obstacles. The "ORMC Fit Crew" trained for 9 weeks through Orange Regional’s Step Into Fitness Program and completed the challenge in just over 2 hours. If you are interested in the Step Into Fitness Program, contact Alicia Remey at aremey@ormc.org.

Congratulations to Laura Mansfield, Marcy Manheim, Rose Baczewski, Christine Mackay, Justine Geisler, Sandra Iberger and Jessica Weiss for their teamwork, perseverance and dedication to fitness. The group is pictured with trainer Damola Akinyemi. Photos provided by Warrior Dash.
Upcoming Blood Drive
Wednesday, September 2, 2015
9:00 a.m. to 2:00 p.m.
Donor bus will be located outside of the Main Campus Entrance.

Pretty In Pink Vendor Fair
In support of the Making Strides for Breast Cancer 2015 Breast Walk
September 16, 2015
11:00 a.m. to 2:00 p.m.
Conference Rooms 1, 2 and 3
If you are interested in becoming a vendor, please email Katie Correa at kcorrea@ormc.org.

EMS and Nursing Trauma Conference
Sunday, September 20, 2015
7:00 a.m.
Palacio Catering and Conference Center
1700 Route 17M, Goshen, NY 10924
For more information and to register, visit www.ormc.org/emsnursingconference.

Quality and Patient Safety Award Nominations
The Greater Hudson Valley Health System 2015 Quality and Patient Safety Awards will recognize team and individual achievements in quality and patient safety. This is a system-wide "Triple Crown" event. Applications will be taken from across the system and both clinical and non-clinical areas are encouraged to nominate.

“The Triple Crown” will be given to area(s) that achieve top performance across all three domains: Patient Experience, Employee Engagement, and Culture of Safety.

Nomination Submission Deadline:
September 21, 2015
Submission forms must be sent via email to mcronin@ormc.org. No nominations will be accepted after the deadline.

For more information, please contact:
• Peggy Cronin at mcronin@ormc.org or 333-2302
• Mary Ellen Crittenden at mcrittenden@ormc.org or 333-1282
• Fred Conklin at fconklin@crmcny.org or 741-3300

TRICKY TRAY
Hosted by the Orange Regional Medical Center Auxiliary
Saturday, October 17, 2015
St. Joseph’s Church, Middletown NY
Any basket donations are greatly appreciated.
For more information, contact Janet at jformo@hvc.rr.com.